

EXECUTIVE

Date: Tuesday 8 December 2015

Time: 5.30 pm

Venue: Rennes Room, Civic Centre, Paris Street, Exeter

Members are invited to attend the above meeting to consider the items of business.

If you have an enquiry regarding any items on this agenda, please contact Sarah Selway, Democratic Services Manager (Committees) on 01392 265275.

Entry to the Civic Centre can be gained through the Customer Service Centre, Paris Street.

Membership -

Councillors Edwards (Chair), Denham, Hannaford, Leadbetter, Morris, Owen, Pearson and Sutton

Agenda

Part I: Items suggested for discussion with the press and public present

1 Apologies

To receive apologies for absence from Committee members.

2 Declarations of Interest

Councillors are reminded of the need to declare any disclosable pecuniary interests that relate to business on the agenda and which have not already been included in the register of interests, before any discussion takes place on the item. Unless the interest is sensitive, you must also disclose the nature of the interest. In accordance with the Council's Code of Conduct, you must then leave the room and must not participate in any further discussion of the item. Councillors requiring clarification should seek the advice of the Monitoring Officer prior to the day of the meeting.

3 Local Government (Access to Information) Act 1985 - Exclusion of Press and Public

It is considered that the Committee would be unlikely to exclude the press and public during consideration of any of the items on the agenda, but if it should wish to do so, the following resolution should be passed:-

RECOMMENDED that, under Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the consideration of the particular item(s) on the grounds that it (they) involve(s) the likely disclosure of exempt information as defined in the relevant paragraphs of Part 1, Schedule 12A of the Act.

4 Major Grants and New Homes Bonus Panel - Minutes 26 November 2015

To receive the minutes of the Major Grants and New Homes Bonus Panel of 26 November 2015. (Pages 3 - 4)

5 2016/17 Budget Strategy and Medium Term Financial Plan

To consider the report of the Assistant Director Finance. (Pages 5 - 20)

Date of Next Meeting

The next scheduled meeting of the Executive will be held on **Monday 18 January 2016** at 5.30 pm in the Civic Centre.

A statement of the executive decisions taken at this meeting will be produced and published on the Council website as soon as reasonably practicable.

Find out more about Exeter City Council services by looking at our web site <http://www.exeter.gov.uk>. This will give you the dates of all future Committee meetings and tell you how you can ask a question at a Scrutiny Committee meeting. Alternatively, contact the Democratic Services Officer (Committees) on (01392) 265115 for further information.

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MAJOR GRANTS AND NEW HOMES BONUS PANEL

Thursday 26 November 2015

Present:-

Councillor Edwards (Chair)
Councillor Sutton

Apologies:

Councillors Hannaford, Leadbetter, Principal Accountant and Community Involvement & Inclusion Officer

Also Present:

City Arts and Events Manager and Senior Valuer (Min. No. 10 only) and Assistant Democratic Services Officer (Committees)

10

MINUTES OF THE LAST MEETING

The minutes of the last meeting held on 25 June 2015 were taken as read and signed by the Chair as correct.

11

PERFORMANCE REVIEW OF SERVICE AGREEMENTS WITH STRATEGIC ARTS ORGANISATIONS

The City Arts and Events Manager presented the report on the 12 month monitoring for 2014/15 which assesses the delivery of the Service Agreements with Exeter Phoenix, Exeter Northcott Theatre, Theatre Alibi, Spacex, Exeter Barnfield Theatre and The BikeShed Theatre. The report also commented on the progress of six month monitoring for Exeter Phoenix, Exeter Northcott Theatre, Theatre Alibi, BikeShed Theatre, Spacex, Kaleider, Double Elephant, Sound Gallery and Le Navet Bete for 2015/16; and to approve the final payments of annual grant funding for 2015/16 to the above organisations and the application process for annual funding for 2016/17.

The Chair requested that a press release is published on the funding support to arts organisations.

RESOLVED to recommend to Executive that:

- (1) The content of the monitoring reports for 2014/15 and progress towards delivery for 2015/16 be noted;
- (2) The final payment of funding for 2015/16 as set out under 4.2 and 4.3 of the report be approved;
- (3) A static level of funding from Exeter City Council for the existing core funded organisations in receipt of three year National Portfolio Funding (NPO) from Arts Council England be approved; and

- (4) The balance of the major grants budget, £28,000 be allocated via an open application process and delegated to the Portfolio Holder for Economy and Culture in consultation with the Arts & Events Manager and the Head of Economy and Tourism, and the outcomes to be reported to the next Major Grants and New Homes Bonus Panel in February 2016.

(The meeting commenced at 4.30 pm and closed at 4.43 pm)

REPORT TO EXECUTIVE

Date of Meeting: 8 December 2015

REPORT TO COUNCIL

Date of Meeting: 15 December 2015

Report of: Assistant Director Finance

Title: 2016/17 BUDGET STRATEGY AND MEDIUM TERM FINANCIAL PLAN

Is this a Key Decision?

No

* One that affects finances over £1m or significantly affects two or more wards. If this is a key decision then the item must be on the appropriate forward plan of key decisions.

Is this an Executive or Council Function?

Council

1. What is the report about?

- 1.1 To provide a strategic overview of the budgetary position for the 2016/17 financial year and beyond including an indication of the likely level of available resources and the known demand for resources and the proposals to ensure that a balanced budget is achieved.

2. Recommendations:

- 2.1 It is recommended that the contents of the report are noted and that the proposals to establish a balanced revenue budget and capital programme are approved.

3. Reasons for the recommendation:

- 3.1 The Council is required to set a balanced budget and Council Tax prior to the start of the financial year.

4. What are the resource implications including non financial resources.

- 4.1 The Council has a Medium Term Financial Plan that is balanced over the next four years. However the impact of the decisions set out in the Comprehensive Spending Review could have a significant detrimental effect on the Council's finances. The report notes the potential resources available to the Council over the medium term and the demand for those resources.

5. Section 151 Officer comments:

- 5.1 Subject to the outcome of the final settlement from Government, the Council is in a position to propose a balanced and funded budget for 2016/17. The assumptions are set out below and include an assumed 1.99% increase in Council Tax.

6. What are the legal aspects?

- 6.1 The requirement to set a balanced budget and Council Tax requirement is set out in the Local Government Finance Act 1992.

7. Monitoring Officer's comments:

- 7.1 This report raises no issues of concern for the Monitoring officer.

8. Report details:

8.1 Comprehensive Spending Review 2015

8.1.1 *New Homes Bonus*

The Government will consult on reforms to the New Homes Bonus, including means of sharpening the incentive to reward communities for additional homes and reducing the length of payments from six years to four years. This will include a preferred option for savings of at least £800 million, which can be used for social care. Details of both reforms will be set out as part of the local government finance settlement consultation, which will include consideration of proposals to introduce a floor to ensure that no authority loses out disproportionately. The total pot for New Homes Bonus only totals £1.5 billion so this represents a reduction of more than half the available resources and will have a significant, detrimental effect on the Council. If existing commitments are honoured, the impact will be felt towards the end of this MTFP period.

8.1.2 *Move from Central Grant to 100% Business Rates Retention*

The Spending Review and Autumn Statement confirms that by the end of the Parliament local government will retain 100 per cent of business rate revenues to fund local services, giving them control of £13 billion of additional local tax revenues, and £26 billion in total business rate revenues. The system of top-ups and tariffs which redistributes revenues between local authorities will be retained. The Uniform Business Rate will be abolished and any local area will be able to cut business rates as much as they like. The Government will consult about changes to the local government finance system in preparation for 100 per cent business rates retention. The consultation will take into account the main resources currently available to councils, including council tax and business rates. As part of these reforms, the main local government grant will be phased out and additional responsibilities devolved to local authorities, empowering them to drive local economic growth and support their local community. For example, the government will consider transferring responsibility for funding the administration of Housing Benefit for pensioners and Transport for London's capital projects to local government and will also consult on options to transfer responsibility for funding public health. The Government will consult on these and other additional responsibilities in 2016. Until the detail is known, it is difficult to assess the impact on the Council. At face value, this could be a positive opportunity, but more will be known once the consultation has been announced.

8.1.3 When taking into account OBR forecasts of income raised locally by councils, the overall position is a 6.7 per cent real terms reduction. The actual position for Exeter will be announced in late December.

8.2 Local Government Finance Settlement

8.2.1 The Local Government Finance settlement is currently anticipated to be announced during December 2015. At this stage therefore, the Medium Term Financial Strategy is based upon our best estimate of all the changes using both external advice and early release of some data by the Government.

8.3 Council Tax

8.3.1 The Government has made no announcement in respect of the local authority tax referendum threshold, other than to announce that Upper Tier Authorities may increase their Council Tax by up to two per cent above the threshold as long as the additional income is spent on Adult Social Care. The budget strategy for next year assumes that council tax will increase by 1.99%, which, along with the estimated surplus on the collection fund of £68,000 and increase in the taxbase will raise an extra £187,000.

8.4 Other Budgetary Assumptions

8.4.1 An overall allowance of £150,000 has been set aside for inflation. The inflationary increases allowed in the budget are:

| | |
|------------------------------|------|
| Pay Award | 1.0% |
| Pay – Increments | 0.5% |
| Electricity | 1.5% |
| Gas | 1.5% |
| Oil | 1.5% |
| Water | 0.0% |
| Insurance | 5.0% |
| Rates | 1.2% |
| Fuel | 0.0% |
| General Inflation | 0.0% |
| Income (excluding Car Parks) | 1.5% |

8.4.2 General inflation has again been held at zero; however where there are contracts in place, inflation at around RPI has been added. The pay award for 2016/17 has yet to be agreed and therefore an estimate of 1% has been added in line with Government policy.

8.4.3 In respect of interest rates, next year's budget reflects the likelihood that whilst base rate may remain low, it is likely that the cost of borrowing will increase and the Council may begin to take out borrowing over a longer timeframe as a result.

8.5 Likely Revenue Resources 2015/16 To 2019/20

8.5.1 The Government is due to announce the provisional grant settlement for local government in December. The figures below have not been updated to reflect the Comprehensive Spending Review as there is insufficient information about the Business Rates retention scheme:-

| | 2015/16 £'000 | 2016/17 £'000 | 2017/18 £'000 | 2018/19 £'000 | 2019/20 £'000 |
|---------------------|------------------|------------------|------------------|------------------|------------------|
| RSG | 2,899 | 2,131 | 1,486 | 885 | 762 |
| Council Tax | 4,761 | 4,948 | 5,014 | 5,153 | 5,294 |
| Business Rates | 5,099 | 5,147 | 5,291 | 5,464 | 5,598 |
| Resources | 12,759 | 12,226 | 11,791 | 11,502 | 11,654 |
| Increase/(decrease) | | (533) | (435) | (289) | 152 |
| Annual % change | | (4.2%) | (3.6%) | (2.5%) | 1.3% |

8.6 Additional Spending Pressures

8.6.1 Additional Spending Pressures over the period are set out in Appendix 1 and total:

| | 2015/16 £'000 | 2016/17 £'000 | 2017/18 £'000 | 2018/19 £'000 | 2019/20 £'000 |
|----------------------|------------------|------------------|------------------|------------------|------------------|
| Additional Pressures | 1,587 | 1,178 | (41) | (481) | (45) |

8.7 Revenue Savings And Other Budgetary Reductions

8.7.1 The updated Medium Term Financial Plan (MTFP) is set out in Appendix 2. The MTFP has identified savings to effectively balance the budget, subject to the changes from Government support to Business Rates self financing. In addition to the savings set out below, the Council has restructured its Minimum Revenue Provision and will use £1 million of New Homes Bonus a year to deliver a balanced budget:-

| | 2015/16 £'000 | 2016/17 £'000 | 2017/18 £'000 | 2018/19 £'000 | 2019/20 £'000 |
|--------------------|------------------|------------------|------------------|------------------|------------------|
| Savings identified | 0 | (975) | (475) | (520) | (64) |

8.8 General Fund Capital Programme

8.8.1 Attached at appendix 3 is the proposed general fund capital programme for the next three years.

| | 2016/17 £'000 | 2017/18 £'000 | 2018/19 £'000 |
|--------------|------------------|------------------|------------------|
| New Bids | 644 | 19 | 0 |
| Pre-approved | 4,488 | 9,034 | 6,019 |
| Total | 5,132 | 9,053 | 6,019 |

8.9 Risk Assessment

8.9.1 It has already been mentioned above in this report that our financial forecasts are based on a number of assumptions including the level of inflation, interest rates, income levels, support from the government and general prevailing economic conditions. The main risks to the Council's financial position are as follows:

- The implementation of the 100% Business Rates scheme, which could have a significant impact on the Council's finances. There is every chance that this may be positive rather than negative;
- The consultation on New Homes Bonus, which if savings of £800 million are proposed, will have a significant, detrimental impact on the Council.

Although the Council faces risks from the assumptions and uncertainties outlined above these have been mitigated by the following:

- Adopting a prudent approach to financial forecasting which involves obtaining information from external professional sources

- Continuous monitoring and review of the key factors together with regular reports to Members on any key issues
- Regular budget monitoring meetings with budget managers to ensure that budget pressures are identified at the earliest opportunity
- The adoption of robust financial management arrangements including option appraisal, risk assessment and financial monitoring
- Retaining a prudent level of reserves and balances

9. How does the decision contribute to the Council's Corporate Plan?

9.1 This is the strategic overview of the financial position of the Council

10. What risks are there and how can they be reduced?

10.1 The risks relate to failing to set a balanced Council budget and are mitigated by regular reporting to the Strategic Management Team and Members.

11. What is the impact of the decision on equality and diversity; health and wellbeing; safeguarding children, young people and vulnerable adults, community safety and the environment?

11.1 Not applicable

12. Are there any other options?

12.1 Not applicable

Assistant Director Finance

Local Government (Access to Information) Act 1972 (as amended)

Background papers used in compiling this report:-

None

Contact for enquires:
Democratic Services (Committees)
Room 2.3
01392 265275

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| | 2014/15 £000's | 2015/16 £000's | 2016/17 £000's | 2017/18 £000's | 2018/19 £000's | 2019/20 £000's |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <u>Unavoidable or Already Committed from Previous Years</u> | | | | | | |
| Elections | 43 | | 43 | (86) | 43 | |
| Living Wage | 108 | 25 | 25 | 25 | 25 | 25 |
| Additional National Insurance Contributions | | | 300 | | | |
| HB & CT Admin Grant | | 75 | 70 | 65 | 60 | |
| Rugby World Cup | 60 | 150 | (220) | | | |
| Planning & Legal Staffing | | | 53 | 25 | 26 | |
| Planning income shortfall | 168 | | | | | |
| Pension backfunding | | | 45 | | | |
| Partnership Delivery Officer | | | 15 | | | |
| Elections - additional post | | | 13 | | | |
| Unachievable Savings | | | 96 | | | |
| Customer Access restructure | | | 51 | | (51) | |
| Events | | | 225 | (125) | | (100) |
| Members Allowances | | | 42 | | | |
| Livestock Centre reduced income | | | 120 | 40 | | |
| Waste - increased budget | | | 82 | | | |
| Pool Feasibility Study | 50 | (100) | | | | |
| Funding from NHB for Pool Feasibility | | 100 | | | | |
| | 429 | 250 | 960 | (56) | 103 | (75) |
| <u>New Revenue Bids - Recurring</u> | | | | | | |
| Long Service awards | | | 10 | | | |
| New Post - Exeter Futures | | | 20 | | | |
| Members allowances | | 10 | | | | |
| Exeter Respect Festival | | | 20 | | | (20) |
| Channel Shift | | 150 | (1) | 5 | 5 | 0 |
| Microsoft Licences | | 60 | | | | |
| | 0 | 220 | 49 | 5 | 5 | -20 |
| <u>New Revenue Bids - Non Recurring</u> | | | | | | |
| EPC - Investment Properties | | 20 | (20) | | | |
| Leisure Complex | | 500 | | | (500) | |
| Listed Buildings improvements | | | 139 | | (139) | |
| Other | 951 | 597 | | | | |
| | 951 | 1,117 | 119 | 0 | (639) | 0 |
| <u>Revenue Costs Arising from New Capital Bids</u> | | | | | | |
| Unsupported Borrowing Costs of Capital - Repayment of Loan | 0 | 0 | 0 | 50 | 50 | 50 |
| | 0 | 0 | 0 | 50 | 50 | 50 |
| TOTAL | 1,380 | 1,587 | 1,128 | (1) | (481) | (45) |

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MEDIUM TERM REVENUE PLAN (2014/15 - 2019/20)

| | 2014/15 £'000 | 2015/16 £'000 | 2016/17 £'000 | 2017/18 £'000 | 2018/19 £'000 | 2019/20 £'000 | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| Resources | | | | | | | |
| Revenue Support Grant | 4,167 | 2,899 | 2,131 | 1,486 | 885 | 762 | |
| Business Rates Income (assumed by Government) | 3,678 | 3,748 | 3,827 | 3,938 | 4,072 | 4,194 | |
| Business Rates growth | 1,241 | 1,201 | 1,170 | 1,203 | 1,242 | 1,254 | |
| Business Rates pooling benefit | 228 | 150 | 150 | 150 | 150 | 150 | |
| Additional Business Rates | | | | | 1,220 | 1,220 | |
| New Homes Bonus | 2,778 | 3,529 | 4,178 | 4,438 | 4,153 | 4,000 | |
| Council Tax - 1.99% | 4,570 | 4,761 | 4,948 | 5,014 | 5,153 | 5,294 | |
| Likely resources | 16,662 | 16,288 | 16,404 | 16,229 | 16,875 | 16,874 | |
| Expenditure | | | | | | | |
| Service expenditure | | | | | | | |
| Committee expenditure base budget | 11,796 | 12,059 | 12,527 | 12,830 | 12,654 | 11,953 | |
| Inflation | 358 | 258 | 150 | 300 | 300 | 300 | |
| Potential increase in service costs | 1,370 | 1,587 | 1,128 | (1) | (481) | (45) | |
| Budgeted reductions | (1,465) | (1,377) | | | | | |
| | 12,059 | 12,527 | 13,805 | 13,129 | 12,473 | 12,208 | |
| Supplementary Budgets and AIM Carry Forward | 414 | 965 | | | | | |
| Net Interest | 148 | 105 | 400 | 450 | 500 | 550 | |
| Deficit on Business Rates Collection Fund | 1,215 | 728 | 0 | 0 | 0 | 0 | |
| Forecast Committee movements | (467) | (472) | | | | | |
| Repayment of debt | 1,332 | 818 | 875 | 871 | 1,136 | 1,051 | |
| Additional repayment of debt | 2,151 | 2,353 | 2,000 | 2,000 | 2,000 | 2,000 | |
| | 16,852 | 17,024 | 17,080 | 16,450 | 16,109 | 15,809 | |
| Other funding | | | | | | | |
| Contribution to/ (from) earmarked reserves | (800) | (896) | 267 | 682 | 897 | 844 | |
| Contribution to/ (from) balances - Other | 610 | 160 | 32 | (428) | 389 | 285 | |
| | (190) | (736) | 299 | 254 | 1,286 | 1,129 | |
| Identified Savings 2016-17 | | | (975) | (475) | (520) | (64) | |
| Further savings required | | | | | | | 0 |
| Total Net Budget | 16,662 | 16,288 | 16,404 | 16,229 | 16,875 | 16,874 | |

Total additional savings required by 2019/20 **0**

| | | | | | | |
|-----------------------------------|-------|-------|-------|-------|-------|-------|
| Opening General Fund Balance | 3,365 | 3,975 | 4,135 | 4,167 | 3,739 | 4,128 |
| Closing General Fund Balance | 3,975 | 4,135 | 4,167 | 3,739 | 4,128 | 4,413 |
| Balance as a percentage of budget | 23.9% | 25.4% | 25.4% | 23.0% | 24.5% | 26.2% |

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| GENERAL FUND - CAPITAL PROGRAMME 2016/17 AND FUTURE YEARS | | | | | |
|--|----------------|----------------|----------------|----------------|---|
| SCHEMES LISTED WITHIN COUNCIL PURPOSES | 2016/17 | 2017/18 | 2018/19 | Future | What the scheme is trying to achieve |
| | £ | £ | £ | Years | |
| | | | | £ | |
| COMMUNITY | | | | | |
| KEEP PLACE LOOKING GOOD | | | | | |
| Topsham Recreation Ground | 3,530 | | | | This is the residual budget remaining as the main scheme has been completed. |
| Sub Total - Keep place looking good | 3,530 | 0 | 0 | 0 | |
| KEEP ME/MY ENVIRONMENT SAFE & HEALTHY | | | | | |
| Heavitree Church Retaining Wall | # 55,000 | | | | To rebuild the retaining wall which is currently showing signs of weakness causing the headstones to lean outwards. |
| Vehicle Replacement Programme | 550,000 | 400,000 | 400,000 | 400,000 | To ensure that the Council's vehicles are replaced so that a safe and reliable fleet is maintained |
| Sub Total - Keep me/my environment safe & healthy | 605,000 | 400,000 | 400,000 | 400,000 | |
| HELP ME FIND SOMEWHERE TO LIVE | | | | | |
| Disabled Facilities Grants | 379,000 | 379,000 | 379,000 | 379,000 | To meet the legal duty to pay grants to enable disabled people to remain in their homes |
| Sub Total - Help me find somewhere to live | 379,000 | 379,000 | 379,000 | 379,000 | |
| COMMUNITY TOTAL | 987,530 | 779,000 | 779,000 | 779,000 | |

| GENERAL FUND - CAPITAL PROGRAMME 2016/17 AND FUTURE YEARS | | | | | |
|---|------------------|------------------|------------------|----------------------|---|
| SCHEMES LISTED WITHIN COUNCIL PURPOSES | 2016/17 £ | 2017/18 £ | 2018/19 £ | Future Years £ | What the scheme is trying to achieve |
| ECONOMY | | | | | |
| KEEP PLACE LOOKING GOOD | | | | | |
| Northbrook Flood Alleviation Scheme | 498,130 | | | | To provide match funding for the project proposed by the Environment Agency. Will only go ahead subject to match funding being available. |
| Sub Total - Keep place looking good | 498,130 | 0 | 0 | 0 | |
| PROVIDE GREAT THINGS FOR ME TO SEE & DO | | | | | |
| Sports Facilities Refurbishment | 56,430 | 56,430 | 56,430 | 56,430 | To undertake replacement of plant and equipment within the leisure management contract. |
| Sub Total - Provide great things to see & do | 56,430 | 56,430 | 56,430 | 56,430 | |
| MAINTAIN THE ASSETS OF OUR CITY | | | | | |
| RAMM Roof | # 68,500 | | | | To undertake essential works to mitigate Health and Safety risks identified in relation to RAMM roof access. |
| Sub Total - Maintain the assets of our city | 68,500 | 0 | 0 | 0 | |
| DELIVER GOOD DEVELOPMENT | | | | | |
| Heavitree Environmental Improvements | 22,880 | | | | S106 funding to provide enhancements to the area. |
| Leisure Complex - Build Project | 1,400,000 | 8,000,000 | 5,000,000 | | To develop a new leisure complex and swimming pool on part of the bus station site to replace Pyramids |
| Sub Total - Deliver good development | 1,422,880 | 8,000,000 | 5,000,000 | 0 | |

| GENERAL FUND - CAPITAL PROGRAMME 2016/17 AND FUTURE YEARS | | | | | | |
|--|---|------------------|------------------|------------------|----------------------|---|
| SCHEMES LISTED WITHIN COUNCIL PURPOSES | | 2016/17 £ | 2017/18 £ | 2018/19 £ | Future Years £ | What the scheme is trying to achieve |
| KEEP ME/MY ENVIRONMENT SAFE & HEALTHY | | | | | | |
| Guildhall & John Lewis MSCP Fire Alarms | # | 60,000 | | | | To replace the current fire alarms as a result of fire risk assessment findings |
| Car Park Surfacing - Haven Road | # | 30,000 | | | | To resurface damaged surfaces within the car park to mitigate health and safety risks and to provide 40 additional income generating spaces for part of the year in the area adjacent to the basin. |
| Replace Lifts at Mary Arches MSCP | # | 100,000 | | | | To improve reliability and increase accessibility to users of the car park. |
| Budlake Road Resurfacing | # | 50,000 | | | | To resurface the heavily potholed road but only if agreement is obtained prior to works that the road will be adopted on completion. |
| Farmers Market Electricity Supply | # | 20,000 | | | | To install a permanent electricity supply to be used for Exeter Farmers' Market and any other markets located at the junction of Fore Street and South Street. |
| Sub Total - Keep me/my environment safe & healthy | | 260,000 | 0 | 0 | 0 | |
| ECONOMY TOTAL | | 2,305,940 | 8,056,430 | 5,056,430 | 56,430 | |

| GENERAL FUND - CAPITAL PROGRAMME 2016/17 AND FUTURE YEARS | | | | | |
|---|------------------|------------------|------------------|----------------------|--|
| SCHEMES LISTED WITHIN COUNCIL PURPOSES | 2016/17 £ | 2017/18 £ | 2018/19 £ | Future Years £ | What the scheme is trying to achieve |
| RESOURCES | | | | | |
| WELL RUN COUNCIL | | | | | |
| Annual Contribution to STRATA | 53,900 | 53,900 | 53,900 | 53,900 | |
| Idox System for Planning | # 18,700 | 18,700 | | | Contribution to Strata led projects |
| HR System | # 67,130 | | | | |
| Convergence Projects | # 142,960 | | | | |
| Guildhall Wi-Fi | # 17,000 | | | | To install a fibre connection from the Civic Centre to the Guildhall to improve wi-fi access. |
| Customer Contact Platform | 60,000 | 45,000 | 30,000 | | To ensure that services are available online and to allow customers to transact with the Council without having to telephone or visit |
| Invest to Save Opportunities | 100,000 | | | | To allow services to invest in assets that will provide an on-going revenue saving |
| Civic Centre Replacement Doors | # 15,000 | | | | To replace the failing access controlled doors at the Southernhay staff entrance and at the rear of Phase 1 to improve security and ensure emergency access is maintained at all times. |
| Energy Saving Projects | 1,264,000 | | | £1.4 m | The core aim for all projects is to reduce risk to the Council from the rapidly changing energy markets. The projects will address security of supply, mitigate the impact of inevitable increased energy costs, and bring income to the council |
| Capitalised Staff Costs | 100,000 | 100,000 | 100,000 | 100,000 | To provide for the cost of certain Council employees, which will be directly involved in the construction or acquisition of assets and qualify as capital expenditure, including engineers and surveyors |
| Sub Total - Well run council | 1,838,690 | 217,600 | 183,900 | 153,900 | |
| RESOURCES TOTAL | 1,838,690 | 217,600 | 183,900 | 153,900 | |
| TOTAL CAPITAL PROGRAMME | 5,132,160 | 9,053,030 | 6,019,330 | 989,330 | |
| New Bids # | 644,290 | 18,700 | 0 | 0 | |
| Pre-Approved | 4,487,870 | 9,034,330 | 6,019,330 | 989,330 | |

| GENERAL FUND - CAPITAL PROGRAMME 2016/17 AND FUTURE YEARS | | | | | |
|--|----------------------|----------------------|----------------------|-------------------------------|---|
| SCHEMES LISTED WITHIN COUNCIL PURPOSES | 2016/17 £ | 2017/18 £ | 2018/19 £ | Future Years £ | What the scheme is trying to achieve |
| TOTAL CAPITAL PROGRAMME | 5,132,160 | 9,053,030 | 6,019,330 | 989,330 | |

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